

### National Central Cooling Company PJSC

REVIEW REPORT AND INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

FOR THE NINE MONTH PERIOD ENDED 30 SEPTEMBER 2025



### NATIONAL CENTRAL COOLING COMPANY PJSC Interim condensed consolidated financial statements For the nine month period ended 30 September 2025

Review report on interim condensed consolidated financial statements

1
Interim consolidated statement of profit or loss

2
Interim consolidated statement of comprehensive income

3
Interim consolidated statement of financial position

4
Interim consolidated statement of changes in equity

5
Interim consolidated statement of cash flows

6
Notes to the interim condensed consolidated financial statements

7-26



### ERNST & YOUNG MIDDLE EAST (ABU DHABI BRANCH)

P.O. Box 136
Nation Towers, Tower 2, Floor 27
Corniche Road West
Emirate of Abu Dhabi
United Arab Emirates

Tel: +971 2 417 4400 +971 2 627 7522 Fax: +971 2 627 3383 abudhabi@ae.ey.com https://www.ey.com

C.L No. 1001276

### REPORT ON REVIEW OF INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

### TO THE BOARD OF DIRECTORS OF NATIONAL CENTRAL COOLING COMPANY PJSC

### Introduction

We have reviewed the accompanying interim condensed consolidated financial statements of National Central Cooling Company PJSC (the "Company") and its subsidiaries (together referred to as the "Group") as at 30 September 2025, comprising of the interim consolidated statement of financial position as at 30 September 2025, and the related interim consolidated statements of profit or loss and comprehensive income for the three and nine month periods then ended and the related interim consolidated statement of changes in equity and cashflows for the nine month period then ended and explanatory notes. Management is responsible for the preparation and fair presentation of these interim condensed consolidated financial statements in accordance with International Accounting Standard (IAS) 34 "Interim Financial Reporting". Our responsibility is to express a conclusion on these interim condensed consolidated financial statements based on our review.

### Scope of review

We conducted our review in accordance with the International Standard on Review Engagements 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity". A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

### Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the accompanying interim condensed consolidated financial statements are not prepared, in all material respects in accordance with IAS 34, "Interim Financial Reporting".

For Ernst & Young

Ahmad Al Dali Registration No. 5548

13 November 2025

Abu Dhabi, United Arab Emirates



### NATIONAL CENTRAL COOLING COMPANY PJSC

Interim consolidated statement of profit or loss (unaudited) For the nine month period ended 30 September 2025

			onths ended ptember		nths ended otember
		2025	2024	2025	2024
	Notes	AED'000	AED'000	AED'000	AED'000
Revenue	5	758,767	763,826	1,867,356	1,843,377
Direct costs		(472,683)	(477,266)	(1,049,131)	(1,029,864)
Gross profit	· ·	286,084	286,560	818,225	813,513
Administrative and other expenses		(60,727)	(72,840)	(199,062)	(219,243)
Operating profit	.:-	225,357	213,720	619,163	594,270
Finance costs	15	(69,859)	(48,129)	(183,724)	(165,673)
Finance income		8,785	7,533	27,244	31,763
Other gains and losses, net		(4,108)	372	1,101	2,251
Share of results of associates and		( , ,			
joint ventures, net		7,707	7,748	22,256	25,944
Profit before tax	::	167,882	181,244	486,040	488,555
Income tax expense	16	(14,550)	(15,728)	(41,643)	(39,202)
Profit for the period	·-	153,332	165,516	444,397	449,353
Attributable to:					
Equity holders of the Company		144,172	156,148	419,888	425,172
Non-controlling interest		9,160	9,368	24,509	24,181
	<u> </u>	153,332	165,516	444,397	449,353
Total basic and diluted earnings per share attributable to ordinary equity holders of	-	0.05	0.05	0.15	0.15
the Company (AED)	7	0.05	0.05	0.15	0.15

The attached notes 1 to 24 form part of the interim condensed consolidated financial statements.



### NATIONAL CENTRAL COOLING COMPANY PJSC

Interim consolidated statement of comprehensive income (unaudited) For the nine month period ended 30 September 2025

		onths ended ptember		ths ended ptember
	2025 AED'000	2024 AED'000	2025 AED'000	2024 AED'000
Profit for the period	153,332	165,516	444,397	449,353
Other comprehensive (loss) income				
Other comprehensive (loss) income that may be reclassified to profit or loss in subsequent periods, net of tax				
Exchange difference on translation of foreign operations	(10,208)	3,204	(9,442)	(771)
Net movement in fair value of derivatives in cash flow hedges Share of changes in fair value of derivatives	(856)	(38,172)	(24,248)	(83,667)
of an associate and a joint venture in cash flow hedges	(1,366)	(9,578)	(6,161)	5,818
Ü	(12,430)	(44,546)	(39,851)	(78,620)
Total comprehensive income, net of tax	140,902	120,970	404,546	370,733
Attributable to:				
Equity holders of the Company	131,742	111,602	380,037	346,552
Non-controlling interest	9,160	9,368	24,509	24,181
	140,902	120,970	404,546	370,733

The attached notes 1 to 24 form part of the interim condensed consolidated financial statements.



Chairman

### NATIONAL CENTRAL COOLING COMPANY PJSC Interim consolidated statement of financial position As at 30 September 2025

		30 September 2025	31 December 2024
A COTIMO	Notes	(Unaudited) AED'000	(Audited) AED'000
ASSETS Non-current assets	Notes	ALD 000	ALD 000
Property, plant and equipment	8	4,460,487	4,449,578
Capital work in progress	_	307,109	306,576
Right-of-use assets		261,212	252,936
Intangible assets		3,905,923	3,981,139
Investments in associates and joint ventures		624,722	622,420
Finance lease receivables	9	2,351,672	2,444,732 9,538
Long term deposits	10	10,663 11,921,788	12,066,919
Comment and the		11,921,700	12,000,919
Current assets Inventories		82,582	74,195
Trade and other receivables		805,351	615,207
Advance for acquisition of Joint Venture	22	1,190,000	· 100
Finance lease receivables	9	339,648	338,440
Cash and bank balances	11	665,641	1,022,776
		3,083,222	2,050,618
Total assets		15,005,010	14,117,537
EQUITY AND LIABILITIES Equity			
Share capital		2,845,271	2,845,271
Treasury shares		(3,314)	(3,314)
Statutory reserve		625,728	625,728
Retained earnings		2,625,592	2,831,012 (365)
Foreign currency translation reserve		(9,807) 14,816	45,225
Cash flow hedge reserve	o Company	6,098,286	6,343,557
Equity attributable to the equity holders of the Non-controlling interests	ie Company	597,574	618,313
Total equity		6,695,860	6,961,870
Liabilities Non-current liabilities			
Trade and other payables	12	339,170 129,168	331,580 133,380
Interest bearing loans and borrowings Non-convertible bonds and sukuk	14	4,388,019	1,824,082
Deferred tax liabilities	16	352,953	360,941
Lease liabilities		144,967	139,944
Employees' end of service benefits		53,067	50,179
		5,407,344	2,840,106
Current liabilities			
Current liabilities Trade and other payables		783,953	701,373
Dividend payable	19	184,727	
Income tax payable	16	47,950	63,912
Interest bearing loans and borrowings	12	916,726	1,911,230
Islamic financing arrangement	13	40.000	640,666
Lease liabilities	1.4	48,530	51,914
Non-convertible bonds and sukuk	14	919,920	946,466 4,315,561
77 - 111 1 1111		2,901,806 8,309,150	7,155,667
Total liabilities		15,005,010	14,117,537
Total equity and liabilities		13,003,010	1 1911/95/
Dr. Bakheet Al Katheeri	i		Al Wahedi
	hief Executive Officer		Financial Officer

The attached notes 1 to 24 form part of the interim condensed consolidated financial statements.

Chief Executive Officer

Chief Financial Officer



# NATIONAL CENTRAL COOLING COMPANY PJSC Interim consolidated statement of changes in equity For the nine month period ended 30 September 2025

Attributable to equity holders of the Company

	Issued capital AED '000	Treasury shares AED'000	Statutory reserve AED '000	Retained earnings AED '000	Foreign currency translation reserve AED '000	Cumulative changes in fair value of derivatives in cash flow hedges	Total AED '000	Non – controlling interests AED '000	Total equity AED '000
At 1 January 2024 (audited) Profit for the period Other comprehensive income (loss)for the period	2,845,261	(3,296)	565,453	2,762,076 425,172	1,932	146,101	6,317,527 425,172 (78,620)	625,715 24,181	6,943,242 449,353 (78,620)
Total comprehensive income for the period Dividends (note 19) Dividend paid to non-controlling interests	r a r	E 3. 10	<b>e</b> (1) ( <b>e</b> (2)	425,172 (441,016)	(177)	(77,849)	346,552 (441,016)	24,181	370,733 (441,016) (27,207)
Additional minority contribution in a subsidiary Other movements  At 30 September 2024 (unaudited)	10 2,845,271	(18)	565,453	2,746,240	1,161	68,252	6,223,063	(20,000) 7,897 610,586	(20,000) 7,897 6,833,649
At 1 January 2025 (audited) Profit for the period Other comprehensive income (loss)for the period Total comprehensive income for the period Dividends (note 19) Dividends and to non-controlling interests	2,845,271	(3,314)	625,728	2,831,012 419,888 419,888 (625,308)	(365)	45,225 (30,409) (30,409)	6,343,557 419,888 (39,851) 380,037 (625,308)	618,313 24,509 24,509 (3,947)	6,961,870 444,397 (39,851) 404,546 (625,308)
Repayment of snateholder contribution to non- controlling interest Additional minority contribution in a subsidiary At 30 September 2025 (unaudited)	2,845,271	(3,314)	625,728	2,625,592	. (9,807)	14,816	6,098,286	(43,000) 1,699 597,574	(43,000) 1,699 <b>6,695,860</b>

The attached notes 1 to 24 form part of the interim condensed consolidated financial statements.



### NATIONAL CENTRAL COOLING COMPANY PJSC Interim consolidated statement of cash flows (unaudited) For the nine month period ended 30 September 2025

•			nths ended otember
		2025	2024
	Notes	AED'000	AED'000
Operating activities		406.040	400 555
Profit before tax		486,040	488,555
Non-cash adjustments:	8	156,306	150,532
Depreciation of property, plant and equipment	o	24,390	22,904
Depreciation of right-of-use assets Amortization of intangible assets		81,295	80,647
Finance lease income	9	(174,265)	(180,166)
Loss on disposal of property, plant and equipment		8,213	18
Share of results of associates and joint ventures		(22,256)	(25,944)
Provision for employees' end of service benefits		5,983	7,413
Finance income		(27,244)	(31,763)
Finance costs	15	183,724	165,673
Other income and charges		(1,101)	(2,251)
Operating cash flows before changes in working capital		721,085	675,600
Working capital changes:			
Inventories		(8,387)	(4,862)
Trade and other receivables		(217,402)	(193,169)
Trade and other payables		38,958	29,273
Cash generated from operations		534,254	506,842
Lease rentals received	9	267,789	263,518
Income tax paid	16	(62,732)	(624)
Employees' end of service benefits paid	7=	(3,095)	<u>(624)</u> 769,736
Net cash flows generated from operating activities	0	736,216	709,730
Investing activities	_	(4 5 800)	(0.650)
Purchase of property, plant and equipment	8	(16,208)	(9,659)
Payments for capital work in progress		(146,780)	(173,509) (26,740)
Payment for intangibles		(6,079) 6,110	17,908
Dividends from associates and joint ventures		(1,125)	4,758
Long term deposits (placed)/ matured Finance income received		30,260	27,902
Net cash received on disposal of investments		6,039	17,468
Advance paid for acquisition of Joint Venture	22	(1,190,000)	
Net cash flows used in investing activities		(1,317,783)	(141,872)
Et a sing politica			
Financing activities Interest bearing loans and borrowings repaid		(1,911,724)	(10,742)
Interest bearing loans and borrowings drawn	12	909,182	12,748
Sukuk repurchased		(27,714)	(759,061)
Proceeds from issuance on sukuk		2,570,750	-
Islamic financing arrangement repaid		(641,306)	*
Principal portion of lease payments		(30,664)	(44,721)
Finance costs paid		(158,263)	(107,735)
Additional minority contribution in subsidiary		1,699	7,897
Dividends paid to shareholders		(440,581)	(441,016)
Repayment of shareholder contribution to non-controlling interest		(43,000)	(20,000)
Dividends paid to non-controlling interests	<u> </u>	(3,947)	$\frac{(27,207)}{(1,389,837)}$
Net cash flows from (used in) financing activities	<u></u>	224,432	(1,309,037)
Net decrease in cash and cash equivalents		(357,135)	(761,973)
Cash and cash equivalents at 1 January	, . <del></del>	1,022,776	1,509,804
Cash and cash equivalents at 30 September	11 -	665,641	747,831

The attached notes 1 to 24 form part of the interim condensed consolidated financial statements.



### NATIONAL CENTRAL COOLING COMPANY PJSC

Notes to the interim condensed consolidated financial statements 30 September 2025 (unaudited)

### 1 GENERAL INFORMATION

National Central Cooling Company PJSC ("Tabreed" or the "Company") is registered in the United Arab Emirates as a Public Joint Stock Company pursuant to the UAE Federal Law No. (32) of 2021 and is listed on the Dubai Financial Market. The Company's registered office is located at P.O. Box 32444, Dubai, United Arab Emirates.

These interim condensed consolidated financial statements include the results of operations and financial position of the Company and its subsidiaries (together referred to as the "Group").

The principal activities of the Group are supply of chilled water, operation and maintenance of plants, construction of secondary networks, manufacturing of pre-insulated pipes and design and supervision consultancy.

The Group's non-convertible bonds and sukuk are listed on the London Stock Exchange (note 14).

### 2 BASIS OF PREPARATION

### 2.1 Statement of compliance

The interim condensed consolidated financial statements of the Group are prepared in accordance with International Accounting Standard (IAS) 34 "Interim Financial Reporting".

The interim condensed consolidated financial statements are prepared under the historical cost basis, except for derivative financial instruments which are measured at fair value.

The interim condensed consolidated financial statements have been presented in United Arab Emirates Dirham (AED), which is the reporting currency of the Group and the functional currency of the Company. All values are rounded to the nearest thousand (AED '000) except otherwise indicated.

The interim condensed consolidated financial statements do not include all information and disclosures required in the annual consolidated financial statements prepared in accordance with International Financial Reporting Standards and should be read in conjunction with the Group's annual consolidated financial statements for the year ended 31 December 2024. In addition, results for the nine month period ended 30 September 2025 are not necessarily indicative of the results that may be expected for the financial year ending 31 December 2025.

### 2.2 Basis for consolidation

The interim condensed consolidated financial statements of the Group comprise the financial information of the Company and its subsidiaries.

Control is achieved when the Group:

- has power over the investee;
- is exposed, or has rights, to variable returns from its involvement with the investee; and
- has the ability to use its power to affect its returns.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.



### 2 BASIS OF PREPARATION (continued)

### 2.2 Basis for consolidation (continued)

When the Group has less than a majority of the voting rights of an investee, it has power over the investee when the voting rights are sufficient to give it the practical ability to direct the relevant activities of the investee unilaterally.

The Group considers all relevant facts and circumstances in assessing whether or not the Group's voting rights in an investee are sufficient to give it power, including:

- the size of the Group's holding of voting rights relative to the size and dispersion of holdings of the other vote holders;
- potential voting rights held by the Group, other vote holders or other parties;
- rights arising from other contractual arrangements; and
- any additional facts and circumstances that indicate that the Group has, or does not have, the
  current ability to direct the relevant activities at the time that decisions need to be made, including
  voting patterns at previous shareholders' meetings.

Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the period are included in the interim condensed consolidated statement of profit or loss from the date the Group gains control until the date when the Group ceases to control the subsidiary.

Profit or loss and each component of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income of subsidiaries is attributed to the owners of the Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies in line with the Group's accounting policies.

When the Group loses control of a subsidiary, a gain or loss is recognised in profit or loss and is calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the previous carrying amount of the assets and liabilities of the subsidiary and any non-controlling interests. All amounts previously recognised in other comprehensive income in relation to that subsidiary are accounted for as if the Group had directly disposed of the related assets or liabilities of the subsidiary (i.e. reclassified to profit or loss or transferred to another category of equity as specified/permitted by applicable IFRSs). The fair value of any investment retained in the former subsidiary at the date when control is lost is regarded as the fair value on initial recognition for subsequent accounting under IFRS 9, when applicable, the cost on initial recognition of an investment in an associate or a joint venture.

All intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.



### 2 BASIS OF PREPARATION (continued)

### 2.2 Basis for consolidation (continued)

Details of the Company's subsidiaries as at 30 September 2025 and 31 December 2024 were as follows:

Chilled water segment	Country of incorporation	Percentag	e of holding	Principal activities
	·	30 September 2025	31 December 2024	
National Central Cooling Company				
Ras Al Khaimah LLC	UAE	100	100	Sale of chilled water
Summit District Cooling LLC	UAE	100	100	Sale of chilled water
Bahrain District Cooling Company BSC (C)	Bahrain	99.8	99.8	Sale of chilled water
Tabreed Oman SAOC	Oman	60.5	60.5	Sale of chilled water
Prime District Cooling LLC	UAE	75	75	Sale of chilled water
S&T Cool District Cooling				Sale of chilled water
Company - Sole Proprietorship LLC	UAE	100	100	
Tabreed Amaravati District Cooling Private Limited	India	75	75	Sale of chilled water
Tabreed Capital Med for Infrastructure and Central Cooling Services LLD	Egypt	100	100	Sale of chilled water
Kattameya D5 Infrastructure and Central Cooling Services LLD	Egypt	60	60	Sale of chilled water
Tabreed Al Mouj SPC	Oman	61	61	Sale of chilled water
Downtown DCP LLC	UAE	80	80	Sale of chilled water
Tabreed Sustainable City Limited	UAE	100	100	Sale of chilled water
Saadiyat District Cooling LLC	UAE	100	100	Sale of chilled water
Saadiyat Cooling LLC	UAE	100	100	Sale of chilled water
Al Wajeez Development Company PJSC	UAE	100	100	Sale of chilled water
PJA DCP Holding Limited	UAE	51		Holding company
PJA District Cooling OPCO LLC SOC	UAE	51		Holding company



### 2 BASIS OF PREPARATION (continued)

### 2.2 Basis for consolidation (continued)

Value chain business segment:	Country of incorporation	Percentage 30 September 2025	of holding 31 December 2024	Principal activities
Gulf Energy System Company LLC	UAE	100	100	Construction of secondary networks
Tabreed Operation & Maintenance Zones Cooling Stations Company LLC	UAE	100	100	Operation and maintenance of plants
Emirates Preinsulated Pipes Industries LLC	UAE	65.2	65.2	Manufacturing of pre- insulated pipes
CoolTech Energy Water Treatment LLC	UAE	100	100	Water treatment services and sale chilled water related
Sahara Cooling and Air-Conditioning LLC	UAE	51	51	Supervision services
Tasleem Metering and Payment – Collection Sole Proprietorship LLC	UAE	100	100	Billing and collection of chilled water charges
Cooltech Water Treatment LLC	UAE	100	100	Water treatment services and sale chilled water related
Cooltech Water Service L.L.C.	UAE	100	100	Water treatment services and sale chilled water related
Tabreed Energy Service L.L.C.	UAE	100	100	Building energy efficiency service



### NATIONAL CENTRAL COOLING COMPANY PJSC

Notes to the interim condensed consolidated financial statements 30 September 2025 (unaudited)

### **BASIS OF PREPARATION** (continued) 2

### 2.2 Basis for consolidation (continued)

Others – Unallocated:	Country of incorporation	Percentage of 30 September 2025	f holding 31 December 2024	Principal activities
Tabreed Holdings WLL	Bahrain	100	100	Holding company
Tabreed Al Maryah District Cooling Investment LLC	UAE	100	100	Holding company
District Utilities Energy Investments L.LC	UAE	100	100	Holding company
Tabreed Energy Investments owned by National Central Cooling PSC – One Person Company LLC	UAE	100	100	Holding company
Tabreed Utilities & Metering Energy Investment LLC	UAE	100	100	Holding company
Central Utilities & Metering Energy Investment LLC	UAE	100	100	Holding company
Tabreed India Private Limited	India	75	75	Holding company
Tabreed Infopark Cooling Private Limited	India	75	75	Holding company
Tabreed Asia Central Cooling Company PTE LTD	Singapore	75	75	Holding company
Tabreed Company for Infrastructure and Central Cooling Services LLC (Tabreed Misr)	Egypt	100	100	Holding company



### 3 MATERIAL ACCOUNTING POLICY INFORMATION

### 3.1 New standards, interpretations and amendments adopted by the Group

The accounting policies adopted in the preparation of the interim condensed consolidated financial statements are consistent with those followed in the preparation of the Group's annual consolidated financial statements for the year ended 31 December 2024, except for the adoption of new standards effective as of 1 January 2025. The Group has not early adopted any standard, interpretation or amendment that has been issued but is not yet effective. Several amendments apply for the first time in 2025, but do not have an impact on the interim condensed consolidated financial statements of the Group.

• Lack of exchangeability - Amendments to IAS 21

These amendments had no impact on the interim condensed consolidated financial statements of the Group.

### International Tax Reform—Pillar Two Model Rules - Amendments to IAS 12

The amendments to IAS 12 have been introduced in response to the OECD's BEPS Pillar Two rules and include:

- A mandatory temporary exception to the recognition and disclosure of deferred taxes arising from the jurisdictional implementation of the Pillar Two model rules; and
- Disclosure requirements for affected entities to help users of the financial statements better understand an entity's exposure to Pillar Two income taxes arising from that legislation, particularly before its effective date.

The mandatory temporary exception – the use of which is required to be disclosed – applied starting the year ended 31 December 2024. The remaining disclosure requirements apply for annual reporting periods beginning on or after 1 January 2023, but not for any interim periods ending on or before 31 December 2024.

Pillar Two legislation has been enacted or substantively enacted in certain jurisdictions the Group operates in. The legislation became effective for the Group's financial year beginning 1 January 2025. The Group is in scope of the enacted or substantively enacted legislation and has performed an assessment of the Group's potential exposure to Pillar Two income taxes. Based on the assessment, the Pillar Two effective tax rates in most of the jurisdictions in which the Group operates are above 15%. However, there are a limited jurisdictions where the legislation has not been enacted or substantively enacted. The Group is in the process of assessing its exposure to the Pillar Two legislation and does not expect a material exposure to Pillar Two income taxes in those jurisdictions.

IAS 12 is amended to add the exception to recognizing and disclosing information about deferred tax assets and liabilities that are related to tax law enacted or substantively enacted to implement the Pillar Two Model Rules published by the Organization for Economic Co-operating and Development (the "Pillar Two legislation"). It is unclear if the Pillar Two Model Rules create additional temporary differences with regards to deferred tax remeasurement and the Group has applied the temporary exception as at 30 September 2025.



### 4 CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

The preparation of interim condensed consolidated financial statement requires management to make judgements, estimates and assumptions that affect the application of accounting policies and reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates.

In preparing these interim condensed consolidated financial statements, the significant judgments made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those applied to the consolidated financial statements for the year ended 31 December 2024.

### 5 REVENUE

	Three month p			period ended er (unaudited)
<del></del>	2025	2024	2025	2024
	AED'000	AED'000	AED'000	AED'000
Revenue from supply of chilled water	735,847	736,614	1,805,736	1,771,187
Revenue from value chain	22,920	27,212	61,620	72,190
_	758,767	763,826	1,867,356	1,843,377
Timing of revenue recognition:				
At a point in time	13,007	14,370	33,663	35,172
Over time	745,760	749,456	1,833,693	1,808,205
	758,767	763,826	1,867,356	1,843,377
Geographical location:				
Inside UAE	719,882	723,930	1,766,520	1,746,931
Outside UAE	38,885	39,896	100,836	96,446
	758,767	763,826	1,867,356	1,843,377

### **6** SEGMENT INFORMATION

For management purposes, the Group is organised into business units based on the products and services. The two reportable operating segments are as follows:

- The **Chilled Water** segment constructs, owns, assembles, installs, operates and maintains cooling and conditioning systems. In addition, the segment distributes and sells chilled water for use in district cooling systems.
- The Value Chain Business segment is engaged in various ancillary activities relating to the Group's chilled water business. These services consist of manufacturing of pre-insulated systems of pipes and fittings for applications involving the transport and distribution of hot and cold fluids, design and supervision of mechanical and electrical systems and its installations in buildings and specialized facilities.

Segment performance is evaluated based on operating profit or loss and is measured consistently with the Group's operating profit or loss in the interim condensed consolidated financial statements.



## SEGMENT INFORMATION (continued)

9

	Nine month p	period ended 30	ended 30 September 2025 (unaudited)	audited)	Nine m	Nine month period ended 30 September 2024 (unaudited)	September 2024 (u	naudited)
	Chilled Water AED'000	Value chain business AED'000	Eliminations AED'000	Total AED'000	Chilled water AED'000	Value chain business AED'000	Eliminations AED'000	Total AED'000
Revenue External revenue Inter-seement revenue	1,805,736	61,620	(41,123)	1,867,356	1,771,187	72,190	(38,831)	1,843,377
Total revenue	1,805,736	102,743	(41,123)	1,867,356	1,771,187	111,021	(38,831)	1,843,377
Gross profit	795,439	40,708	(17,922)	818,225	780,585	48,092	(15,164)	813,513
Administrative and other expenses  Operating profit	(192,443)	(20,069)	(4,472)	(199,062)	(213,226) 567,359	(16,603)	10,586 (4,578)	594,270
Finance costs	(182,518)	(1,206)	â.	(183,724)	(164,511)	(1,162)	*	(165,673)
Finance income Other oains and losses net	27,173 $1.101$	17	C i	27,244 1,101	31,720 $2.251$	£43 E 31	( ) ( ) ( ) ( ) ( ) ( ) ( ) ( ) ( ) ( )	31,763 2,251
Share of results of associates and joint ventures, net  Profit before tax for the period	22,256 471,008	19,504	(4,472)	22,256 486,040	25,944 462,763	30,370	(4,578)	25,944

Inter-segment revenues and expenses are eliminated at the Group level.

udited)	ii.		00 AED:000			- 98,581	. 10	7,155,667	
31 December 2024 (audited)	Value chain			970 117,147		1			326 127,341
		Total Chilled water	_			}			,150 7,028,326
(unaudited)	i.		000 AED'000						8,309,150
	<u>~</u>	Ä						(4)	
30 September 2025 (unaudited	Value chain			5,143 115,145				128,211	
30 September 2025	Value cha	Chilled water busin			521,796				



### 7 BASIC AND DILUTED EARNINGS PER SHARE

Basic earnings per share are calculated by dividing the profit for the period attributed to the equity holders of the Company by the weighted average number of shares in issue throughout the period as follows:

		n period ended er (unaudited)	Nine month j 30 September	•
	2025 AED'000	2024 AED'000	2025 AED'000	2024 AED'000
Profit attributable to the equity holders of the Company (AED'000)	144,172	156,148	419,888	425,172
Weighted average number of shares (excluding treasury shares) outstanding during the period ('000)	2,841,956	2,841,956	2,841,956	2,841,956
Basic earnings per share (AED)	0.05	0.05	0.15	0.15

The Company does not have any instruments which would have a dilutive impact on earnings per share. Therefore, basic and diluted earnings per share are same for the period ended 30 September 2025 and 2024.

### 8 PROPERTY, PLANT AND EQUIPMENT

	30 September 2025 AED'000	31 December 2024 AED'000
	(Unaudited)	(Audited)
At the beginning of the period / year	4,449,578	4,471,687
Additions	16,208	20,263
Transfer from capital work in progress	159,220	160,293
Depreciation expense	(156,306)	(202,665)
Disposals	(8,213)	
At the end of the period / year	4,460,487	4,449,578



### 9 FINANCE LEASE RECEIVABLES

Movement in finance lease receivables during the period / year is as follows:

	30 September 2025 AED'000 (Unaudited)	31 December 2024 AED'000 (Audited)
At the beginning of the period / year	2,783,172	2,856,029
Finance lease income Variable lease income (CPI indexation) Total finance lease income	154,310 19,955 174,265	213,198 25,605 238,803
Additions Lease rentals received At the end of the period / year	1,672 (267,789) 2,691,320	40,016 (351,676) 2,783,172

Finance lease receivables are classified in the interim consolidated statement of financial position as follows:

	30 September 2025 AED'000 (Unaudited)	31 December 2024 AED'000 (Audited)
Current Non-current	339,648 2,351,672 2,691,320	338,440 2,444,732 2,783,172

### 10 LONG TERM DEPOSITS

Long term deposits consist of AED 10.7 million (31 December 2024: AED 9.5 million) held with various commercial banks by one of the Group's subsidiaries; with an original maturity more than a year. These deposits bear interest rates between 4% to 5.25 % per annum.



### NATIONAL CENTRAL COOLING COMPANY PJSC

Notes to the interim condensed consolidated financial statements 30 September 2025 (unaudited)

### 11 CASH AND BANK BALANCES

Cash and bank balances at the end of the reporting period as shown in the interim consolidated statement of cash flows can be reconciled to the related items in the interim consolidated statement of financial position as follows:

		30 September 2025 AED'000 (Unaudited)	31 December 2024 AED'000 (Audited)
Cash and bank balances Bank deposits Cash and cash equivalents Geographical concentration of cash and ba	ank halances is as follows:	382,997 282,644 665,641	143,592 879,184 1,022,776
Geographical concentration of cush and of		30 September 2025 AED'000 (Unaudited)	31 December 2024 AED'000 (Audited)
Within the UAE Outside the UAE		633,079 32,562 665,641	998,885 23,891 1,022,776
12 INTEREST BEARING LOANS	S AND BORROWINGS		
*	Effective interest rate %	30 September 2025 AED'000 (Unaudited)	31 December 2024 AED'000 (Audited)
Term loan 1* Term loan 2 Term loan 3 Term loan 4 Term loan 5 Term loan 6 Term loan 7 Term loan 8 **	SOFR + margin 5.25% 6.75% 5.25% 6.75% EIBOR + margin 5.75% EIBOR + margin	37,592 7,160 40,297 9,103 45,770 7,021 898,951 1,045,894	1,895,761 41,207 7,400 44,174 7,178 48,890

<sup>\*</sup> The facility was settled in March 2025.

<sup>\*\*</sup> During the period, the Group has increased the limit of the existing green revolving credit facility from AED 600 million to AED 1,200 million. The funds withdrawn were largely utilized for the advance payment for the Group's Investment in Arctic Holdco SPV LTD.



### . 12 INTEREST BEARING LOANS AND BORROWINGS (continued)

Interest bearing loans and borrowings are disclosed in the interim consolidated statement of financial position as follows:

	30 September	31 December
	2025	2024
	AED'000	AED'000
	(Unaudited)	(Audited)
Current	916,726	1,911,230
Non-current	129,168	133,380
	1,045,894	2,044,610

Movement in the interest-bearing loans and borrowing during the period / year is as follows:

	30 September	31 December
	2025	2024
	AED '000	AED '000
	(Unaudited)	(Audited)
At the beginning of the period / year	2,044,610	2,037,952
Drawdown during the period / year	909,182	14,887
Repayments (including interest) during the period / year	(1,911,724)	(14,343)
Transaction cost – amortised / written off / reclassified	3,826	6,114
At the end of the period / year	1,045,894	2,044,610

The interest-bearing loans and borrowing include an amount of AED 1.7 million (31 December 2024: AED 5.3 million) of unamortised transaction cost.



### 13 ISLAMIC FINANCING ARRANGEMENT

	Effective profit rate %	30 September 2025 AED'000 (Unaudited)	31 December 2024 AED'000 (Audited)
Islamic financing arrangement	SOFR + margin	-	640,666 640,666
The facility was settled in March 2025.			
Islamic financing arrangement are disclosfollows:	sed in the interim consolid	dated statement of fi	nancial position as
		30 September 2025 AED'000 (Unaudited)	31 December 2024 AED'000 (Audited)
Current Non-current			640,666
Movement in the Islamic financing arrang	ement during the period /	year is as follows:	
		30 September 2025 AED'000 (Unaudited)	31 December 2024 AED'000 (Audited)
At the beginning of the period / year Repayments during the period / year Transaction costs — amortised / written off At the end of the period / year		640,666 (641,306) 640	2,531 640,666
14 NON-CONVERTIBLE BONDS	AND SUKUK		
		30 September 2025 AED '000 (Unaudited)	31 December 2024 AED '000 (Audited)
Non-convertible bonds (i) Non-convertible sukuk (ii) Green sukuk (iii)		1,827,283 919,920 2,560,736	1,824,082 946,466
		5,307,939	2,770,548



### 14 NON-CONVERTIBLE BONDS AND SUKUK (continued)

### (i) Non-convertible bonds

During the year 2020, the Group issued 7-year investment grade bonds of US\$ 500 million which are listed on the International Securities Market of London Stock Exchange. The bonds carry a coupon rate of 2.5% payable semi-annually. The bonds are repayable on 31 October 2027. The proceeds of the bonds were utilised to repay the previous term loan and to fund the future growth.

The bonds are stated net of discount and transaction costs incurred in connection with the bonds issuance, amounting to AED 9.2 million (30 September 2024: AED 13.5 million), which are amortised over the repayment period of the bonds using effective interest rate method.

### (ii) Non-convertible sukuk

In 2018, the Group issued 7-year investment grade Islamic bonds (Sukuk) of US\$ 500 million which are listed on the International Securities Market of London Stock Exchange. The sukuk carries a profit rate of 5.5% payable semi-annually. The sukuk is repayable on 31 October 2025.

### (iii) Green sukuk

During February 2025, the Group issued a non-convertible investment grade Islamic bond structured as Ijarah/ Murabaha, with a senior structured green certificate status to finance environmentally sustainable projects (Green Sukuk) of US\$ 700 million equivalent to AED 2,570.75 million which is listed on the International Securities Market of London Stock Exchange. The Sukuk carries a profit rate of 5.279% payable semi-annually, repayable on 5 March 2030.

All sukuks are stated net of transaction costs incurred in connection with the Sukuk arrangements, amounting to AED 10.1 million, which are amortised to the interim consolidated statement of profit or loss over the repayment period of the sukuk using effective interest rate method.

During the period 2025, Sukuk amounting to US\$ 7.5 million (30 September 2024: US\$ 206.7 million) were purchased as part of its liability management, with total buyback amounting to US\$ 249.5 million as at 30 September 2025 (30 September 2024: US\$ 239.7 million).

Non-convertible bonds and sukuk are disclosed in the interim consolidated statement of financial position as follows:

	30 September	31 December
	2025	2024
	AED'000	AED'000
	(Unaudited)	(Audited)
Current	919,920	946,466
Non-current	4,388,019	1,824,082
- 1902 - 1003	5,307,939	2,770,548



### 15 FINANCE COSTS

	Three month ended 30 Sep (unaudit	otember	er Sej	onth period ded 30 ptember audited)
	2025	2024	2025	2024
	AED'000	AED'000	AED'000	AED'000
Interest on interest bearing loans	3,487	11,611	9,826	36,513
Profit on sukuk	47,959	13,430	118,655	51,781
Interest on bonds	11,489	11,489	34,445	34,445
Profit on Islamic financing arrangement		3,505	708	10,370
Amortisation of transaction costs	2,275	4,141	8,938	12,401
Interest on lease liabilities	3,448	2,299	8,252	8,427
Others	1,201	1,654	2,900	11,736
	69,859	48,129	183,724	165,673

### 16 INCOME TAX

The Group calculates the period income tax expense using the tax rate that would be applicable to the expected total annual earnings. The major components of income tax expense in the interim condensed consolidated statement of profit or loss are:

Income	tav.

Income tax:	Three month period ended 30 September (unaudited)		ended 3 (ur	nonth period 30 September naudited)
	2025	2024	2025	2024
	AED'000	AED'000	AED'000	AED'000
Current income tax expense Deferred income tax benefit relating to	16,632	17,912	47,847	47,682
temporary differences	(2,082)	(2,184)	(6,204)	(8,480)
Income tax expense recognised in statement of profit or loss	14,550	15,728	41,643	39,202
Deferred income tax expense/ (income) relating to temporary differences recognised in other comprehensive				
income	877	(3,232)	(762)	(1,386)



### 16 **INCOME TAX** (continued)

### Deferred tax:

Reconciliation of deferred tax liabilities, net:

recommends of deterred tax nationales, non		
	30 September	31 December
	2025	2024
	AED'000	AED'000
	(Unaudited)	(Audited)
At 1 January	(360,941)	(358,795)
Tax income recognised in profit or loss		
during the period/ year	6,204	5,121
Tax income (expense) recognised in other comprehensive		4 49
income during the period/ year	762	(1,536)
Other reclassifications	1,022	(5,731)
At end of the period / year	(4.54.0.54)	(2(0,041)
8	(352,953)	(360,941)
Income tax payable:		
During the period, the movement of provision for tax was as follows:		
	30 September	31 December
	2025	2024
	AED'000	AED'000
	(Unaudited)	(Audited)
At 1 January	63,912	**
Charge for the period / year	47,847	64,644
Paid during the period/year	(62,732)	(=0.0)
Transfers/reclass	(1,077)	(732)
At and of the navind/year	47,950	63,912
At end of the period/year	47,550	05,512

On 8 February 2025, The UAE Ministry of Finance has announced the issuance of Cabinet Decision No. 142 of 2024 on the introduction of the Top-up Tax for Multinational Enterprises, providing further details on the UAE Domestic Minimum Top-up Tax (UAE DMTT). The Group is currently not in scope of this legislation as its consolidated revenue does not exceed the €750 million threshold for any 2 out of the 4 preceding years.

### 17 COMMITMENTS AND CONTINGENCIES

### Capital commitments

The authorised contractual commitments of the Group excluding associates and joint ventures as at 30 September 2025, contracted but not provided for amounted to AED 344.4 million (2024: AED 482.2 million). The Group's share of authorised future capital expenditure of associates at 30 September 2025 amounted to AED 0.2 million (2024: AED 8.7 million).



### 17 COMMITMENTS AND CONTINGENCIES (continued)

### **Contingencies**

The contingencies of the Group excluding associates and joint ventures are as follow:

	30 September 2025 AED'000 (Unaudited)	31 December 2024 AED'000 (Audited)
Performance guarantees Advance payment guarantees Financial guarantees	$ \begin{array}{r} 109,180 \\ 877 \\ \phantom{00000000000000000000000000000000000$	66,596 791 8,905 76,292

The Group's share of contingencies of associates and joint ventures as of 30 September 2025 amounted to AED 84.1 million (2024: AED 82.5 million) and AED nil (2024: AED nil), respectively. The Group expects no outflow of economic resources and accordingly no provision has been made in the interim condensed consolidated financial statements.

### 18 RELATED PARTY TRANSACTIONS AND BALANCES

Related parties represent associated companies, joint ventures, majority shareholder, directors, key management personnel of the Group and entities controlled, jointly controlled or significantly influenced by such parties. Pricing policies and terms of these transactions are approved by the Group's management.

Transactions with related parties included in the interim consolidated statement of profit or loss are as follows:

### Associated companies:

	ended 30	Three month period ended 30 September (unaudited)		Nine month period ended 30 September (unaudited)	
	2025 AED'000	2024 AED'000	2025 AED'000	2024 AED'000	
Revenue	3,869	3,962	11,436	12,652	
Direct costs	17,191	16,025	48,867	47,305	



### 18 RELATED PARTY TRANSACTIONS AND BALANCES (continued)

Balances with related parties included in the interim consolidated statement of financial position are as follows:

	30 September 2025 (unaudited)		
	Trade and other receivables AED'000	Trade and other payables AED'000	
Associates & joint venture companies	12,315	27,142	
	31 December 2024 (audited)		
	Trade and other	Trade and other	
	receivables AED'000	payables AED'000	
Associates & joint venture companies	10,183	28,719	

### Compensation of key management personnel

The remuneration of key management personnel during the period is as follows:

	ended 3	onth period D September audited)	Nine month period ended 30 September (unaudited)		
	2025	2024	2025	2024	
	AED'000	AED'000	AED'000	AED'000	
Short-term benefits	3,082	3,054	9,120	9,211	
Employees' end of service benefits	38	40	113	110	
Total	3,120	3,094	9,233	9,321	
Number of key management personnel	6	6	6	6	

### 19 DIVIDENDS AND BOARD REMUNERATION

In 2025, the Board of Directors proposed the distribution of cash dividends of 15.5 fils per share in respect of the fiscal year ended 31 December 2024. The shareholders at the Annual General Assembly Meeting held on 25 March 2025 approved the dividend. Accordingly, dividend amounting to AED 441 million was paid on 17 April 2025. The dividend on treasury shares amounts to AED 0.4 million (2024: 0.4 million)

During the General Assembly held on 15th September 2025, the shareholders approved the interim dividend of AED 184.9 million. The Dividend was paid on 6th October 2025. The dividend on treasury shares amounts to AED 0.2 million. (2024: Nil).



### 19 DIVIDENDS AND BOARD REMUNERATION (continued)

In 2024, the Board of Directors proposed the distribution of cash dividends of 15.5 fils per share in respect of the fiscal year ended 31 December 2023. The shareholders at the Annual General Assembly Meeting held on 19 March 2024 approved the dividend. Accordingly, dividend amounting to AED 441 million was paid on 16 April 2024.

Furthermore, the Board of Directors' remuneration of AED 8.6 million for the year ended 31 December 2024 was also approved at the Annual General Assembly Meeting held on 25 March 2025. Board remuneration of AED 8.6 million for the year ended 31 December 2023 was approved at the previous Annual General Assembly Meeting held on 19 March 2024.

### 20 SEASONALITY OF OPERATIONS

Interim results fluctuate due to the seasonal demands for chilled water, in line with the average temperatures in the region. Tabreed's operations generally produce higher revenues in the summer due to increased customer consumption, while certain expenses such as depreciation, interest and operating expenses remain more evenly distributed throughout the fiscal year. As a result, interim operational profits are not indicative of operational profits on an annual basis.

### 21 FAIR VALUE MEASUREMENT

Some of the Group's financial assets are measured at fair value at the end of the reporting period. The following table provides an analysis of financial instruments that are measured subsequent to initial recognition at fair value, grouped into Levels 1 to 3 based on the degree to which the fair value is observable and gives information about how the fair value of these financial assets are determined.

- Level 1: quoted (unadjusted) prices in active markets for identical assets or liabilities.
- Level 2: other techniques for which all inputs which have a significant effect on the recorded fair value are observable, either directly or indirectly.
- Level 3: techniques which use inputs which have a significant effect on the recorded fair value that are not based on observable market data.

The Group held the following financial instrument measured at fair value:

### Fair value as at

	ember 2025 D'000 dited)	31 December 2024 AED'000 (audited)	Fair value hierarchy	Valuation techniques and key inputs	Significant unobservable input	Relationship of unobservable inputs to fair value
Trade and other payables/ receivables Derivative financial (liability) asset	(175)	50,152	Level 2	Significant observable inputs	None	Not applicable

There were no transfers between each of the levels during the period.



### 22 SUBSEQUENT EVENTS

- a. The Group made an advance payment of AED 1.19 billion on 26 September 2025 pursuant to the share purchase agreement for the acquisition of PAL Cooling Holding LLC. The transaction was subsequently completed on 13 October 2025
- b. The Group has fully settled the Sukuk amounting to US\$ 500 million, comprising US\$ 249.5 million cancelled on 1 October 2025 and the remaining US\$ 250.5 million repaid on 31 October 2025.

### 23 COMPARATIVE INFORMATION

In order to conform with current period presentation, the comparative figures for revenue, direct costs and share of share of results of associates and joint ventures in the previous period have been reclassified. Such reclassification does not affect the previously reported profit, comprehensive income or equity.

### Interim consolidated statement of profit or loss

Nine month period ended	Previously reported figures	Reclassification	Revised
30 September (unaudited)	AED'000	AED'000	<b>AED'000</b>
Revenue Direct costs	1,850,452 (1,035,419)	(7,075) 5,555	1,843,377 (1,029,864)
Share of results of associates and joint ventures, net Net Change	24,424	1,520	25,944

### 24 APPROVAL OF INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

The interim condensed consolidated financial statements of the Group were authorized for issuance by the Board of Directors on 13 November 2025.